

# CIPS L5M8 Project and Change Management

## **Questions&AnswersPDF**

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#### **Question: 1**

A cost estimation tool which is used to allocate money into an organization's budget is known as a \_\_\_\_\_\_ estimate.

- A. budgetary
- B. ballpark
- C. rough order of magnitude
- D. definitive

#### Answer: A

#### **Question: 2**

Six Sigma's target for perfection is the achievement of no more than \_\_\_\_\_ defects, errors, or mistakes per million opportunities.

A. 1.34

B. 3.4

C. 34

D. 13.4

**Answer: B** 

#### **Question: 3**

\_\_\_\_uses project characteristics in a mathematical model to estimate project costs.

- A. Rough order of magnitude estimating
- B. Analogous estimating
- C. Parametric estimating
- D. Bottom-up estimating

Answer: C

#### **Question: 4**

According to the guidelines provided by Practical Communications, Inc., a(n) \_\_\_\_\_ is the most inappropriate medium for addressing negative behavior.

A. voice mail

B. meeting

C. e-mail

D. web site

**Answer: B** 

#### Question: 5

Process improvement plan, quality metrics, and quality checklists are the outputs of the \_\_\_\_\_ process of project quality management.

A. controlling quality

- B. planning quality management
- C. quality certification
- D. performing quality assurance

Answer: B

#### **Question: 6**

The procurement statements of work are an output of the \_\_\_\_\_ process of project procurement management.

- A. planning
- B. executing
- C. monitoring and controlling
- D. closing

Answer: A

#### **Question: 7**

A preliminary or rough cost estimate is developed in the \_\_\_\_\_ phase of the project life cycle, and an overview of the work involved is created.

A. concept B. close-out C. acquisition D. implementation

#### **Answer: A**

#### **Question: 8**

Identifying the project sponsor is a pre-initiation task.

A. True

B. False

#### **Answer: A**

#### Question: 9

The project integration management knowledge area maps to the \_\_\_\_\_ process group through the activities of developing project charters.

A. planning

- B. monitoring and controlling
- C. executing
- D. initiating

**Answer: D** 

#### **Question: 10**

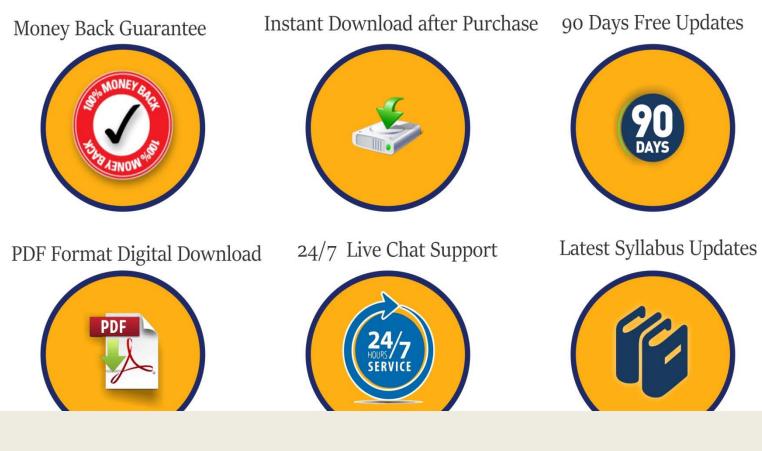
Which of the following is true of low-end tools of the project management software?

- A. they are referred to as an enterprise project management software
- B. they provide basic project management features
- C. their main advantage is that they have unlimited functionality
- D. they are designed for especially large projects with multiple users

**Answer: B** 



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