

CIPS L5M8 Project and Change Management

Questions&AnswersPDF

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Question: 1

A cost estimation tool which is used to allocate money into an organization's budget is known as a ______ estimate.

- A. budgetary
- B. ballpark
- C. rough order of magnitude
- D. definitive

Answer: A

Question: 2

Six Sigma's target for perfection is the achievement of no more than _____ defects, errors, or mistakes per million opportunities.

A. 1.34

B. 3.4

C. 34

D. 13.4

Answer: B

Question: 3

____uses project characteristics in a mathematical model to estimate project costs.

- A. Rough order of magnitude estimating
- B. Analogous estimating
- C. Parametric estimating
- D. Bottom-up estimating

Answer: C

Question: 4

According to the guidelines provided by Practical Communications, Inc., a(n) _____ is the most inappropriate medium for addressing negative behavior.

A. voice mail

B. meeting

C. e-mail

D. web site

Answer: B

Question: 5

Process improvement plan, quality metrics, and quality checklists are the outputs of the _____ process of project quality management.

A. controlling quality

- B. planning quality management
- C. quality certification
- D. performing quality assurance

Answer: B

Question: 6

The procurement statements of work are an output of the _____ process of project procurement management.

- A. planning
- B. executing
- C. monitoring and controlling
- D. closing

Answer: A

Question: 7

A preliminary or rough cost estimate is developed in the _____ phase of the project life cycle, and an overview of the work involved is created.

A. concept B. close-out C. acquisition D. implementation

Answer: A

Question: 8

Identifying the project sponsor is a pre-initiation task.

A. True

B. False

Answer: A

Question: 9

The project integration management knowledge area maps to the _____ process group through the activities of developing project charters.

A. planning

- B. monitoring and controlling
- C. executing
- D. initiating

Answer: D

Question: 10

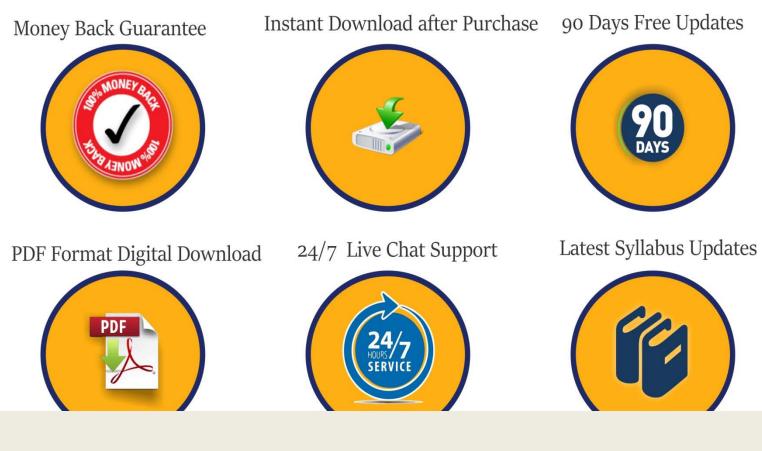
Which of the following is true of low-end tools of the project management software?

- A. they are referred to as an enterprise project management software
- B. they provide basic project management features
- C. their main advantage is that they have unlimited functionality
- D. they are designed for especially large projects with multiple users

Answer: B



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